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State of college: 'best years are yet to come'

Bryant has "come a long way, folks," especially in the last 25 years, which have been "truly extraordinary," said President O'Hara in his annual State of the College Address on December 8. But the college is hardly done yet, he said: "The best years are yet to come."

Despite a "hostile environment" echoing with a barrage of criticism for higher education, some justifiable, Dr. O'Hara said: "Institutional planning has put Bryant College in an excellent position."

The four "strategic plans" to date have provided a real-life assessment of the challenges and problems Bryant faces, the President said. "Strategic planning has served us well."

But there are things still to be done, Dr. O'Hara said. He listed three at the top of his agenda.

"Strengthening the perception" of the college is one, he said. And it is being done every day, through programs like the Bryant Forum, other academic programs, and faculty research.

Continuing to enhance "academic quality" is another, the President said. It is really the key over the next few years, as the college responds to a constantly changing society. And the "center-piece to academic quality" is faculty development and support, he said.

The Instructional Development Center, the establishment of the first endowed chair, and enhanced support for faculty research have been important first steps, Dr. O'Hara said. But other steps must follow. One new step, the addition of more faculty offices, is going to become a reality by next summer, he said. A floor will be installed over Salmanson Dining Hall to add much-needed space.

"We must build physically, also," he said, referring to the continuing need for more residential living space for students. And it is being done. By September of 1989, he said, Bryant will have another new 300-bed dormitory, and by the following fall it will have added 200 more beds in an apartment complex. This construction is simply to meet the demand for rooms by students coming from farther and farther away.

Adding more living space, in turn, he said, creates needs for other types of recreational and athletic space. So Bryant is already looking at constructing a field house in the early 1990s.

Dr. O'Hara also spent some time providing an insight into the latest strategic plan, titled "Strategies for Academic Quality." It went before the Board of Trustees for the first time last week.

Among its recommendations: creating a "reading list" for all students; incorporating "critical thinking and writing skills" into all segments of

the curriculum; extending the library hours; and renewing an emphasis on "the arts." He described these items as just the "tip of the iceberg" to enhance academic quality.

Other areas that the strategic planning committee has been asked to explore, the President said, include launching an "international studies program" that focuses on a specific area of the world, complete with a language emphasis; stressing "real-world experiences," such as internships and

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"Let There Be Peace on Earth"

Hundreds of Bryant students and staff sang this moving holiday classic at the annual Festival of Lights ecumenical service on December 7, shortly after the passing of the flame to light their candles. Candlelight from the service illuminated the Rotunda and created a starfield in the dome overhead.



Competitiveness takes team-oriented 'brain power': Reich



An animated Robert Reich

Plugging the "brain drain" is a fundamental change American business must make if it expects to be more competitive.

So said Robert Reich, one of the foremost authors on political economy, at the third Bryant Forum in early December. The forum, which brings some of America's leading business writers to Rhode Island, drew about 150 business leaders, faculty, staff and students to Janikies Auditorium.

"Brain power" is the one unique "productive factor" the American economy has that is

"immobile"; it can't simply be moved to another country, Reich said. Thus, the future depends on the wise use of "human capital," which is the key to incorporating major innovations quickly into organizational production.

But the best students, Reich said, are being recruited by Wall Street or the military-industrial complex. There, they "move money from pocket A to pocket B" or they work on projects that "are not directly related to civilian competitiveness."

Brain power can't be wasted on Wall Street or on military projects or on not developing brains to start with, he said. And this will take a "fundamental change about how we think of investments, and human capital, and organizational production."

"High-volume, standardized production doesn't work anymore," Reich said. Other methods that rely on brain power are needed to incorporate innovations in a timely and flexible way.

One way Reich suggested is "entrepreneurial teams," people coming together at all organizational levels, not just at the top, where a few managers dictate orders.

"We must celebrate the entrepreneurial team as much, if not more, than the entrepreneur," Reich said.

Reich is the author of four books on political economy, including his latest, *Tales of a New America*. He is a professor at Harvard's John F. Kennedy School of Government.

Stress: It's the little things . . .

Life is a funny thing. It's been said, in fact, that life is what happens when you've made other plans.

Your routine Monday morning at work is disrupted by a telephone call from your daughter's teacher asking you to pick up your 12-year-old from school again. She has stomach pains. As you ponder the call, you remind yourself that your family physician said the tests performed on your daughter last week were negative. Later, by mid-afternoon, you find it difficult to concentrate on your job. And you're exhausted. Little things.

Contrary to what most people believe about stress resulting from major life crises, recent studies indicate that often it's the little things that can add up to stress-related illnesses. Frequently, just becoming aware of these seemingly small, yet potential stressors in our everyday life can help curb feelings of loss of control and overload before they build up to a crisis point. At times, however, these hassles in life may lead to more serious symptoms of health problems. Such symptoms include physical and mental exhaustion, headaches, trouble getting up in the morning, depression, neck and lower back pain, and inability to fall asleep and remain asleep.

"Often all that is needed is to step back and separate out what's in your control and what isn't;

break things down into manageable quantities," says Maria Rijo-Sekac, director of counseling services at The Providence Center for Counseling & Psychiatric Services. "Sometimes it's hard to do that alone, and talking with an objective person can be helpful."

Recent figures show, in fact, that depression affects as many as two out of 10 Americans. Fortunately, most emotional problems can usually be successfully treated when given the proper professional care.

Remember, it's the little things.

(A health information service of The Providence Center for Counseling & Psychiatric Services.)

Happy holidays

In this 125th Anniversary year, President and Mrs. O'Hara wish the entire Bryant College community a happy and safe holiday season. They also send their thanks to all for the many greetings they have received.



Fogarty named 'White Knight'

Bryant SBDC associate director Ray Fogarty, state representative from the 15th District, has received the first White Knight Award from the Rhode Island Council of Community Mental Health Centers. The award is a full-color caricature of Fogarty on a white horse, complete with armor. It recognizes work he has done over the past two years that "rescued mental illness and mental health issues from legislative obscurity," according to council president Marcia Campbell. Kathryn Powers, council executive director, is shown here with Fogarty.

Kennedy researcher opens Bryant's eyes again

As he had done four times before, Edgar Tatro opened up an auditorium full of Bryant eyes in mid-November.

The Kennedy-assassinations researcher again presented a plethora of information that he says supports strongly the theory that a conspiracy did kill the former President, his brother, Bobby, and even Martin Luther King, Jr.

The Quincy, Massachusetts high school teacher, who has been studying the Dallas assassination for 24 years, spent almost four hours casting doubt on the official version of the shooting by the Warren Commission. And it's obvious he could have spent many more hours unveiling information—information that in many instances, he said, has been kept hidden for years and years.

Tatro began his fifth Bryant presentation by showing a copy of the famous Zapruder film of the Kennedy motorcade through Dallas, which shows the actual death scenes. Among the questions the film raises:

- Why does one of the three motorcycle escorts drive off in an opposite direction a minute before Kennedy is shot?
- Why does Kennedy jerk backward violently if he was supposedly shot only from the rear and not from the front?

Other questions Tatro asked:

- Why has Kennedy's actual brain tissue, the brain slides, and X-rays of his wounds disappeared from the National Archives?
- Why was Kennedy's death certificate hidden for 12 years?
- Why was Kennedy's autopsy never completed?
- Why was the body moved from Texas to Bethesda Naval Hospital for the autopsy?
- Why did 17 deputy sheriffs run toward the "grassy knoll" after the shots were fired?
- Why did 64 witnesses say shots came from the right front?

Tatro's principal response: The answers all dispute the "single-bullet theory" of the assassination (one gunman firing at Kennedy), which the Warren Commission worked hard to support despite a mound of evidence to the contrary.

Tatro also showed photos of three "tramps" supposedly arrested in railroad cars near the plaza shortly after the assassination. One of them closely resembles a well-known "hitman" for organized crime, Tatro said. A second closely fits a police composite of a man seen at the motel at which Martin Luther King was assassinated. Despite their supposed arrests, no records exist, Tatro said, just a few photos showing them being loosely escorted by Dallas police on the street. One of the tramps still carries a bag.

Tatro also said that he has found evidence which indicates the FBI knew about an ultra-right wing group, the Congress of Freedom, plotting to assassinate leading liberals as early as April, 1963. This group was infiltrated by a Miami undercover policeman. He secretly taped a conversation with a member who boasted that they would kill Kennedy in Dallas, using one of several scenarios, including the one that led to Kennedy's death. That tape was in the FBI's possession a couple of weeks before the assassination, Tatro said. Yet, it wasn't followed up on—for whatever reason.

Because of other threats, Tatro said, Kennedy also was assured by the Secret Service that he would be given the tightest security possible for his Dallas trip.

Photos of a railroad overpass under which the Kennedy motorcade was to travel show how loose security actually was, Tatro said. A variety of people are standing on that overpass. Any of them conceivably could have dropped a rock or a hand grenade into the open car as it traveled underneath, he said.

Other interesting information Tatro said he has uncovered:

- The line of procession of the motorcade was changed just before it left for downtown Dallas, which moved the press bus filled with professional photographers far to the rear and away from Kennedy's car.
- Kennedy's car was the only one carrying red roses. All the others had pink. Was it simply because of a shortage of pink roses? as is the official explanation. Or something else?

QUICKLY

... Professor **Mike Lynch** has been appointed to the Rhode Island Bar Association's meetings committee, which plans the attorneys' annual meeting...

... Sarkisian professor **Pat Norton** gave the keynote address at a November meeting of 300 U.S. Economic Development Administration grant recipients in Philadelphia. His topic: "Why Reindustrialization Is Coming—and Why It May Bypass the Northeast." Norton also spoke in Boston earlier this fall at a course for economic development professionals from across the U.S. His talk: "Goods and Services in the Northeast's Revival"...

... Professor **Bill Haas** conducted a workshop in November for the annual seminar of the National Association of Purchasing Management. It was titled "Ethics in Purchasing"...

... Controller **David Simpson** is serving as Interim Vice President for Business Affairs as the college conducts a national search for a successor to Alton Mott, who resigned as vice president for that division in late November...

... Transfer coordinator **Ken McKenzie** joined professor **Ron DiBattista** in coordinating the annual Bryant Challenge in November. Also contributing to the third annual computer-simulated business competition were professors **Leo Mahoney**, **Mary Lyons**, **Phyllis Schumacher**, and **Tom Burke**, academic computing director **Joe Guay**, and instructional computing manager **Steve Frazier**...

CALENDAR

WEDNESDAY, DECEMBER 23

Last day of final exams

THURSDAY, DECEMBER 24

College closed

FRIDAY, DECEMBER 25

Christmas Day
College closed

FRIDAY, JANUARY 1

New Year's Day
College closed

MONDAY, JANUARY 4

Wintersession classes begin

SPORTS

TUESDAY, DECEMBER 29

Men's Basketball
New York Tech
7:30 p.m.

THURSDAY, DECEMBER 31

Men's Basketball
FIT
1 p.m.

MONDAY, JANUARY 11

Women's Basketball
New Haven
7 p.m.

THURSDAY, JANUARY 14

Women's Basketball
St. Anselm
5:30 p.m.

Men's Basketball
St. Anselm
7:30 p.m.



Buried Bryant ad discovered

A vintage newspaper advertisement for Bryant, found by Rolf Christensen (center), will be presented to the college by his fraternity, Kappa Delta Rho, during the 125th Anniversary year. Christensen found the tearsheet from the Providence Sunday Journal buried under a kitchen floor in a home he was helping to refurbish last summer in his hometown of Harwich, Massachusetts. It is dated March 22, 1925. Jeffrey Dolce (left) and Keith Zuckerman, two of his KDR brothers, are shown with him.

East Providence takes Bryant Challenge

East Providence bested 14 other high school teams competing in the third Bryant Challenge, the annual computer-simulated business competition, on November 21. Runner-up was Warwick Vets, followed by Bishop Feehan. The winner took home an IBM Personal System/2 donated by corporate sponsor NEECO, Inc.



'Best years are yet to come'

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cooperative education, in the curriculum; incorporating "human affairs," the "human part of life," not just numbers, into academic programs; looking at opportunities that provide more public service.

Referring to the latter, Dr. O'Hara said, the library could become, perhaps, a resource for smaller businesses that can't afford their own research centers. Or Koffler Technology Center

could become a computer resource for the entire community.

Bryant should look also at "entrepreneurial approaches" to "raise dollars to support itself," he said, "not out of necessity, but out of opportunity." These approaches could serve also to bring education and business closer together.

"Bryant has much to be grateful for," Dr. O'Hara said, as it looks back over its first 125 years. And with its vision and confidence to take risks, the future is bright.

There is work to be done, the President said, and "the underpinning is academic excellence."

Special 'thank you'

The secretarial/clerical committee sends a special thank you to student activities director Laurie Nash, her staff, the Performing Arts Committee, and the Office of Alumni Relations for the Bryant performance of *A Christmas Carol* at Trinity Repertory Theatre in early December. It was enjoyed thoroughly by all.

Thanks

Rose Marie Droste thanks the Bryant community for the cards and flowers sent on the death of her father.